PART ONE OVERVIEW 1. Date of Submission: 2007-02-05 2. Agency: 009 3. Bureau: 25 4. Investment Name: NIH OD Electronic Research Administration (eRA) 09-25-04-00-01-1326-24 6. What kind of investment will this be in FY2008? Mixed Life Cycle 7. What was the first budget year this investment was submitted to OMB? FY2001 or earlier 8. Provide a brief summary and justification for this investment, including a brief description of how this closes in part or in whole an identified agency performance gap. The eRA System supports the successful processing of 50,000 NIH grant applications, and grant awards totaling about \$21.5 billion each year from receipt to funding, monitoring, and reporting on results. It also processes the research grants for four other HHS Operating Divisions (OPDIVs). The system has evolved from a paper-based transactional system to a weeb-based system providing electronic applications, reports and workflow processing. It is also in the process of piloting processing of research grants for the Veterans Administration. It is an essential component of the grants administration at NIH, which represents about 80% of the NIH budget, and the HHS Enterprise Grants System. The Program is currently staffed by about 230 contractors and 55 government personnel. Its Office has undergone a re-organization over the past year, and some key positions have not been filled during that time. The system has about 95,000 users each year, including government personnel, non-federal scientists at universities, medical centers, hospitals, and research institutions throughout the country and abroad, and the general public. Several types of grants applications are now being accepted electronically (Grants.Gov receives the applications and hands them off to eRA for processing) and by the end of FV07	
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9. Did the Agency's Executive/Investment Committee approve this request?

yes

9.a. If "yes," what was the date of this approval?

2006-06-23

10. Did the Project Manager review this Exhibit?

ves

12. Has the agency developed and/or promoted cost effective, energy-efficient and environmentally sustainable techniques or practices for this project.

electronically. Federal government personnel vacancies need to be filled as soon as possible, and hardware and software upgrades are needed to handle the additional volume of the HHS OPDIVs and the VA. Additional software development is needed to provide end to end electronic processing. If the O&M portion of the budget is not funded, the NIH would not be able to review new applications and the award new grants in a timely manner. If the acquisition portion of the budget is not funded, HHS will not be able to process the electronic applications promised to the research organizations and the

improvements in workflow promised to the internal government extramural staff would not be done.

no

12.a. Will this investment include electronic assets (including computers)?

yes

12.b. Is this investment for new construction or major retrofit of a Federal building or facility? (answer applicable to non-IT assets only)

no

13. Does this investment support one of the PMA initiatives?

yes If yes, select the initiatives that apply: **Expanded E-Government** 13.a. Briefly describe how this asset directly supports the identified initiative(s)? The eRA supports Grants.gov, one of the key e-gov initiatives. The Grants.gov system receives applications submitted electronically and provides the electronic application to eRA, which edits the applications, stores them in the eRA database and communicates with the applicant regarding errors and acceptance of the applications and awarding of grants. The eRA also provides citizens (including persons with disabilities) with information about HHS grants and grantees on the CRISP web site. 14. Does this investment support a program assessed using OMB's Program Assessment Rating Tool (PART)? yes 14.a. If yes, does this investment address a weakness found during the PART review? 14.b. If yes, what is the name of the PART program assessed by OMB's Program Assessment Rating Tool? 2006: NIH - Extramurral Research Activities 14.c. If yes, what PART rating did it receive? Effective

15. Is this investment for information technology (See section 53 for definition)?

16. What is the level of the IT Project (per CIO Council's PM Guidance)?

Level 3

- 17. What project management qualifications does the Project Manager have? (per CIO Council's PM Guidance)
- (1) Project manager has been validated as qualified for this investment
- 18. Is this investment identified as high risk on the Q4 FY 2006 agency high risk report (per OMB's high risk memo)?

19. Is this a financial management system?

no

19.a. If yes, does this investment address a FFMIA compliance area?

nο

19.a.1. If yes, which compliance area:

Not Applicable

20. What is the percentage breakout for the total FY2008 funding request for the following? (This should total 100%)

Hardware	2
Software	2
Services	79
Other	17

21. If this project produces information dissemination products for the public, are these products published to the Internet in conformance with OMB Memorandum 05-04 and included in your agency inventory, schedules and priorities?

22. Contact information of individual responsible for privacy related questions.

Name

Karen Pla

Phone Number

301-402-6201

Title

NIH Privacy Act Officer

Email

plak@mail.nih.gov

23. Are the records produced by this investment appropriately scheduled with the National Archives and Records Administration's approval?

yes

SUMMARY OF SPEND

1. Provide the total estimated life-cycle cost for this investment by completing the following table. All amounts represent budget authority in millions, and are rounded to three decimal places. Federal personnel costs should be included only in the row designated Government FTE Cost, and should be excluded from the amounts shown for Planning, Full Acquisition, and Operation/Maintenance. The total estimated annual cost of the investment is the sum of costs for Planning, Full Acquisition, and Operation/Maintenance. For Federal buildings and facilities, life-cycle costs should include long term energy, environmental, decommissioning, and/or restoration costs. The costs associated with the entire life-cycle of the investment should be included in this report.

All amounts represent Budget Authority

(Estimates for BY+1 and beyond are for planning purposes only and do not represent budget decisions)

	PY-1 & Earlier	PY	CY	ВУ
	-2005	2006	2007	2008
Planning Budgetary Resources	29.953	3.672	3.510	3.580
Acquisition Budgetary Resources	102.409	13.166	12.584	12.835
Maintenance Budgetary Resources	107.670	14.489	13.848	14.124
Government FTE Cost	59.850	6.337	8.475	8.645
# of FTEs	530	48	64	64

Note: For the cross-agency investments, this table should include all funding (both managing partner and partner agencies).

Government FTE Costs should not be included as part of the TOTAL represented.

2. Will this project require the agency to hire additional FTE's?

yes

2.a. If "yes," how many and in what year?

15, FY07

3. If the summary of spending has changed from the FY2007 President's budget request, briefly explain those changes.

Minor changes, primarily to reflect funding from the Veteran's Administration (not included before) and an increase in the inflation rate (from 2% to 3%).

PERFORMANCE

In order to successfully address this area of the exhibit 300, performance goals must be provided for the agency and be linked to the annual performance plan. The investment must discuss the agency's mission and strategic goals, and performance measures must be provided. These goals need to map to the gap in the agency's strategic goals and objectives this investment is designed to fill. They are the internal and external performance benefits this investment is expected to deliver to the agency (e.g., improve efficiency by 60 percent, increase citizen participation by 300 percent a year to achieve an overall citizen participation rate of 75 percent by FY 2xxx, etc.). The goals must be clearly measurable investment outcomes, and if applicable, investment outputs. They do not include the completion date of the module, milestones, or investment, or general goals, such as, significant, better, improved that do not have a quantitative or qualitative measure.

Agencies must use Table 1 below for reporting performance goals and measures for all non-IT investments and for existing IT investments that were initiated prior to FY 2005. The table can be extended to include measures for years beyond FY 2006.

Table 1

	Fiscal Year	Strategic Goal(s) Supported	Performance Measure	Actual/baseline (from Previous Year)	Planned Performance Metric (Target)	Performance Metric Results (Actual)
1	2003	Enhance the quality, availability, and delivery of HHS information and services to citizens, employees, businesses, and governments.	Increased service level agreement (SLA)compliance.	SLA Compliance not tracked	eRA system logs for Incentive Operations Contract shows 80% of SLAs met.	eRA system logs shows 90% of SLAs being met.
2	2003	Implement an enterprise approach to IT infrastructure and common administrative systems that will foster innovation and collaboration.	Begin addition of other HHS OPDIVs as eRA users for administration of research grants.	Limited use of eRA Grant System by two other HHS Operating Divisions (OPDIVs): Agency for Healthcare Research and Quality (AHRQ) and National Institute for Occupational Safety and Health (CDC/NIOSH).	One or two additional HHS OPDIVs planning to use eRA.	Two additional HHS OPDIVS planning to use eRA: FDA and CDC.
3	2003	Enhance the quality, availability, and delivery of HHS information and services to citizens, employees, businesses, and governments.	Initiate plans to convert all eRA systems (that are appropriate to an n-tier architecture) to an n-tier architecture.	Current architecture is client-server mix with web	Development of Architecture Migration plan. Development of Architecture Migration plan. Development of Architecture Migration plan.	Development of Architecture Migration plan.
4	2003	Provide a secure and trusted IT environment.	Obtain C&A for the eRA.	Reasonable security measures are in place, but Certification and Accreditation (C&A) has not been attained.	Certification and Accreditation completed.	Operational changes were made, certification was completed, and a one-year accreditation conditionally approved.
5	2003	Implement an end-to-end capability for the electronic administration of grants. Enhance the quality, availability, and delivery of HHS information and services to citizens, employees, businesses, and governments.	Use scanning technologies to convert paper grant applications to electronic images.	Paper submission of all grant applications	100% of paper grant applications converted to electronic images.	100% of paper grant applications converted to electronic images.

6	2004	Enhance the quality, availability, and delivery of HHS information and services to citizens, employees, businesses, and governments.	Convert to n-tier architecture in accordance with eRA Architecture Migration Plan.	Current architecture is client-server mix with web	Convert 15% of architecture by the end of FY04,in accordance with eRA Architecture Migration Plan.	The converted code accounts for 15% or more of our established code base, which meets the eRA Architecture Migration plan metric goals for FY04.
7	2004	Implement an enterprise approach to IT infrastructure and common administrative systems that will foster innovation and collaboration.	Add other HHS OPDIVs as eRA users for administration of research grants.	Limited use of eRA Grant System by two other HHS OPDIVs: AHRQ and CDC/NIOSH.	Add 25% of eligible HHS OPDIVs as eRA users.	Met- eRA has added 25% of the eligible HHS OPDIVs as eRA users
8	2004	Enhance the quality, availability, and delivery of HHS information and services to citizens, employees, businesses, and governments.	Increased service level agreement (SLA)compliance.	90% SLA Compliance (projected)	eRA system logs for Incentive Operations Contract show 95% of SLAs met.	Exceeded- eRA system logs show that applications were available over 99% of the time, excluding scheduled downtime.
9	2004	Provide a secure and trusted IT environment.	Improved system security to obtain unconditional Three year certification and accreditation.	One Year Certification and Accreditation (C&A) has been attained.	Obtain Three- Year Certification and Accreditation (C&A)	Met- Three-Year Certification and Accreditation (C&A) was attained on 3/31/04.
10	2004	Implement an end-to-end capability for the electronic administration of grants. Enhance the quality, availability, and delivery of HHS information and services to citizens, employees, businesses, and governments.	Expand availability of electronic application and progress reporting to all grantee institutions.	Paper Grants Submission	Develop capability to allow submission of grant applications and progress reporting electronically.	We have accepted over 2800 progress reports electronically and accepted over 20 competing applications electronically in pilot. 102 organizations were registered to submit. By September 2004 all organizations were capable of registering themselves.

All new IT investments initiated for FY 2005 and beyond must use Table 2 and are required to use the FEA Performance Reference Model (PRM). Please use Table 2 and the PRM to identify the performance information pertaining to this major IT investment. Map all Measurement Indicators to the corresponding "Measurement Area" and "Measurement Grouping" identified in the PRM. There should be at least one Measurement Indicator for at least four different Measurement Areas (for each fiscal year). The PRM is available at www.egov.gov.

	Fiscal Year	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Planned Improvement to the Baseline	Actual Results
1	2005	Mission and Business Results	IT Infrastructure Maintenance	% of IT Infrastructure converted	Current architecture is 15% converted to n-tier architecture.	Convert 50% of architecture by the end of FY05 in accordance with eRA Architecture Migration Plan.	Exceeded: The converted code accounts for 60% or more of our established code base, which meets the eRA Architecture Migration plan metric goals for FY05.
2	2005	Customer Results	New Customers and Market Penetration	% of HHS OPDIVs Integrated into eRA	25% of other HHS OPDIVS using eRA.	75% of eligible OPDIVS using eRA by end of FY2005. Consolidation of DHHS Operational Divisions into the eRA application for administration of research grants.	Met: four of the five eligible OPDIVS (AHRQ,FDA CDC and SAMHSA) are using eRA.
3	2005	Customer Results	Customer Satisfaction	System Availability %	95 % availability of applications, excluding scheduled downtime.	eRA system logs will show that application availability is at or above the 95% level.	Exceeded: eRA system logs show that system applications were available 99% of the scheduled up time.
4	2005	Processes and Activities	Cycle Time	# of applicants and grantees doing electronic transactions	145 Federal Demonstration Partnership institutes given access to electronic reporting.	Over 125 grantees submit grant applications and progress reports electronically to reduce cycle time and mailing costs.	Met/Closed FY04- The NIH has received applications from over 240 grantees during the pioneer awards via grants.gov and 20 more through the eCGAP pilot.
5	2005	Technology	Improvement	# of electronic applications received	327 electronic applications received in FY04.	450 electronic applications received in FY05.	Exceeded: 455 electronic applications received in FY05.
6	2006	Mission and Business	IT Infrastructure	% of IT Infrastructure	Current architecture is	Convert 75% of architecture by	Exceeded. All of the client

		Results	Maintenance	converted	60% converted to n-tier architecture.	the end of FY06 in accordance with eRA Architecture Migration Plan.	server applications have been converted and the J2EE versions have been deployed, and most of the client server applications have been terminated, but some are still running in parallel with the new J2EE versions.
7	2006	Customer Results	Customer Satisfaction	System Availability %	95% availability of applications, excluding scheduled downtime.	eRA system logs will show that application availability is at or above the 95% level	Exceeded. eRA system logs show that system availability was above the 95% level.
8	2006	Processes and Activities	Efficiency	% of business transactions done electronically	15% of business transactions done electronically. Some of the receipt of electronic applications and electronic progress reports have been implemented. Workflow has not been implemented.	40% of business transactions done electronically. Most of the receipt of electronic applications and electronic progress reports and elimination of paper mailers have been implemented. Workflow has been partially implemented.	Met: Most of the receipt of electronic applications and electronic progress reports and elimination of paper mailers have been implemented. Workflow has been partially implemented.
9	2006	Customer Results	New Customers and Market Penetration	% of HHS OPDIVs Integrated into eRA	75% of other HHS OPDIVS using eRA.	100% of eligible, willing OPDIVS using eRA by end of FY2006.	Met. 100% of eligible, and willing, OPDIVS using eRA by end of FY2006 (AHRQ, CDC, FDA & SAMHSA).
10	2006	Technology	Data Storage	% business plan completed	0% Business Plan Completed. The paper based file is the official record in most Institutes. The electronic	100% of a business plan to enhance the electronic grant folder is done. It will elaborate the critical system requirements	Met: Business Plan Completed

					folder displays documents used most frequently in grant processing, but they are less than 50% of the document types used for official file.	and address how the system will be expanded to accommodate remaining document types currently held in Institute paper files.	
11	2007	Mission and Business Results	IT Infrastructure Maintenance	% new architecture plan completed	0% new architecture plan completed. Current architecture is inadequate to respond to rapidly changing requirements and new users. A new architecture is needed.	100% of new Architecture plan to develop new eRA Enterprise Business and Data Architectures to meet Grants Line of Business objectives is done.	TBD
12	2007	Customer Results	Customer Satisfaction	System Availability %	95% availability of applications, excluding scheduled downtime (Projected).	eRA system logs will show that application availability is at or above the 96% level.	TBD
13	2007	Processes and Activities	Efficiency	% of business transactions done electronically	40% of business transactions done electronically. Most of the receipt of electronic applications and electronic progress reports and elimination of paper mailers have been implemented. Workflow has been partially implemented. (Projected)	55% of business transactions done electronically. Almost all applications & progress reports are being received electronically. Workflow & eRequests have been implemented for more than one business area, and paper mailers have been eliminated.	TBD
14	2007	Technology	Data Storage	% document types stored electronically	45% of documents stored electronically. The business plan to enhance the electronic grant folder	100% of documents stored electronically. Formulate a plan to have users replace paper folder with electronic	TBD

				grant folder as official file. (Projected)	
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EΑ

In order to successfully address this area of the business case and capital asset plan you must ensure the investment is included in the agency's EA and Capital Planning and Investment Control (CPIC) process, and is mapped to and supports the FEA. You must also ensure the business case demonstrates the relationship between the investment and the business, performance, data, services, application, and technology layers of the agency's EA.

1. Is this investment included in your agency's target enterprise architecture?

Ves

2. Is this investment included in the agency's EA Transition Strategy?

yes

2.a. If yes, provide the investment name as identified in the Transition Strategy provided in the agency's most recent annual EA Assessment.

NIH OD electronic Research Administration (eRA)

3. Identify the service components funded by this major IT investment (e.g., knowledge management, content management, customer relationship management, etc.). Provide this information in the format of the following table. For detailed guidance regarding components, please refer to http://www.whitehouse.gov/omb/egov/.

Component: Use existing SRM Components or identify as NEW. A NEW component is one not already identified as a service component in the FEA SRM.

Reused Name and UPI: A reused component is one being funded by another investment, but being used by this investment. Rather than answer yes or no, identify the reused service component funded by the other investment and identify the other investment using the Unique Project Identifier (UPI) code from the OMB Ex 300 or Ex 53 submission.

Internal or External Reuse?: Internal reuse is within an agency. For example, one agency within a department is reusing a service component provided by another agency within the same department. External reuse is one agency within a department reusing a service component provided by another agency in another department. A good example of this is an E-Gov initiative service being reused by multiple organizations across the federal government.

Funding Percentage: Please provide the percentage of the BY requested funding amount used for each service component listed in the table. If external, provide the funding level transferred to another agency to pay for the service.

	Agency Component Name	Agency Component Description	Service Type	Component	Reused Component Name	Reused UPI	Internal or External Reuse?	Funding %
1	eSubmissions	The system permits grantees to submit grants electronically through the use of participating partners (including grants.gov).	Development and Integration	Enterprise Application Integration	Enterprise Application Integration	001-25- 02-00- 01- 3109-00	Internal	10
2	Grants Management Module	Tracks grants management activities	Tracking and Workflow	Process Tracking			No Reuse	6
3	Grants Management Module	Incorporates grants management	Management of Processes	Business Rule Management			No Reuse	5

4	Optical Scanning	Scans incoming paper application until 100% electronic receipt is in place	Document Management	Document Imaging and OCR	No Reuse	2
5	Oracle Data Base Management	ORACLE DBMS 10g is the supporting relational database	Records Management	Record Linking / Association	No Reuse	9
6	Reporting, Analysis and Evaluation Support	System provides OLAP tools for business analysis	Business Intelligence	Decision Support and Planning	No Reuse	7
7	Query, View Report Module	The system provides adhoc reporting capability	Reporting	Ad Hoc	No Reuse	2
8	IC Query and Reporting Module	The system has numerous predefined reports	Reporting	Standardized / Canned	No Reuse	2
9	Exchange Module	The eRA system provides the capability for grant applicants and/or their service providers to electronically exchange (submit and receive) data with the eRA system.	Data Management	Data Exchange	No Reuse	4
10	Data Mart	The system has a Datamart for OLAP and reporting needs	Data Management	Data Mart	No Reuse	4
11	Data Warehouse	The Datamart is designed to be part of an Enterprise Data Warehouse	Data Management	Data Warehouse	No Reuse	4
12	Data Mart	The eRA system uses ETL as part of its warehousing activities, as well as data mart	Data Management	Extraction and Transformation	No Reuse	3

13	Data Mart	The eRA Data warehouse and Datamarts are based on meta layers that describe the data and relationships needed for OLAP style data analysis.	Data Management	Meta Data Management			No Reuse	2
14	Data Mart	Data Integration is supported in the Datamart	Development and Integration	Data Integration			No Reuse	2
15	NIH Application Integration Infrastructure	EA pilot to integrate eRA with NIH and DHHS financial systems	Development and Integration	Enterprise Application Integration	Enterprise Application Integration	001-25- 02-00- 01- 3109-00	Internal	2
16	Knowledge Management	The eRA system provides the capability of searching the associated grant documents by concept.	Knowledge Management	Knowledge Distribution and Delivery			No Reuse	9
17	NIHLogin	NIH has implemented a shared single sign-on service that can be leveraged across NIH systems	Security Management	Identification and Authentication	Identification and Authentication	001-25- 02-00- 01- 3109-00	Internal	2
18	NIHLogin	NIH has implemented a shared single sign-on service that can be leveraged across NIH systems	Security Management	Access Control	Access Control	001-25- 02-00- 01- 3109-00	Internal	2
19	NIHNet LAN	NIH provides a centralized network backbone that is widely leveraged across NIH to support data communications.	Organizational Management	Network Management	Network Management	001-25- 02-00- 01- 3109-00	Internal	0
20	NIHNet WAN	NIH provides a centralized network backbone that is widely leveraged across NIH to support data communications.	Organizational Management	Network Management	Network Management	001-25- 02-00- 01- 3109-00	Internal	0

^{4.} To demonstrate how this major IT investment aligns with the FEA Technical Reference Model (TRM), please list the Service Areas, Categories, Standards, and Service Specifications supporting this IT investment.

FEA SRM Component: Service Components identified in the previous question should be entered in this column. Please enter multiple rows for FEA SRM Components supported by multiple TRM Service Specifications.

Service Specification: In the Service Specification field, Agencies should provide information on the specified technical standard or vendor product mapped to the FEA TRM Service Standard, including model or version numbers, as appropriate.

	SRM Component	Service Area	Service Category	Service Standard	Service Specification (i.e., vendor and product name)
1	Partner Relationship Management	Service Platform and Infrastructure	Delivery Servers	Application Servers	Oracle Application Servers
2	Process Tracking	Component Framework	Business Logic	Platform Dependent	Oracle Workflow
3	Business Rule Management	Component Framework	Business Logic	Platform Independent	Oracle Workflow
4	Document Imaging and OCR	Service Platform and Infrastructure	Hardware / Infrastructure	Peripherals	Optical Scanner
5	Record Linking / Association	Service Platform and Infrastructure	Database / Storage	Database	Oracle 1og
6	Decision Support and Planning	Component Framework	Data Management	Reporting and Analysis	Oracle 10g Data Waehouse
7	Ad Hoc	Component Framework	Data Management	Reporting and Analysis	Oracle 10g Data Warehouse
8	Standardized / Canned	Component Framework	Data Management	Reporting and Analysis	Oracle 10g Data Warehouse /Oracle 10g Reports
9	Data Exchange	Component Framework	Data Interchange	Data Exchange	Oracle 10g & Tibco
10	Data Mart	Component Framework	Data Management	Reporting and Analysis	Oracle 10g Data Warehouse
11	Data Warehouse	Component Framework	Data Management	Reporting and Analysis	Oracle 10g Data Warehouse
12	Extraction and Transformation	Component Framework	Data Management	Reporting and Analysis	Oracle 10g Data Warehouse
13	Meta Data Management	Component Framework	Data Management	Reporting and Analysis	Oracle 10g Data Warehouse
14	Data Integration	Component Framework	Data Interchange	Data Exchange	Oracle 10g DBMS / Tibco BusinessWorks
15	Enterprise Application Integration	Service Interface and Integration	Integration	Enterprise Application Integration	Tibco BusinessWorks
16	Knowledge Distribution and Delivery	Component Framework	Data Management	Reporting and Analysis	Collexis Knowledge Management
17	Identification and Authentication	Component Framework	Security	Certificates / Digital Signatures	Oracle 10g logon using schema/password Idap/password over SSL
18	Access Control	Component Framework	Security	Certificates / Digital Signatures	Access is web (Orale Application server) using SSL
19	Network Management	Service Platform and Infrastructure	Hardware / Infrastructure	Local Area Network (LAN)	
20	Network Management	Service Platform and Infrastructure	Hardware / Infrastructure	Wide Area Network (WAN)	

5. Will the application leverage existing components and/or applications across the Government (i.e., FirstGov, Pay.Gov, etc)?

yes

5.a. If yes, please describe.

Yes. eRA is a full participant in the Grants.gov initiative. Applicants submit their applications through Grants.Gov, and Grants.Gov forwards the NIH applications (and other HHS OPDIV research grant applications) to the eRA for editing and storage in the eRA database. The applications are reviewed and further communication with the applicants are handled by the eRA system and the grants administration staff at NIH and the other OPDIVs.

6. Does this investment provide the public with access to a government automated information system?

ves

6.a. If yes, does customer access require specific software (e.g., a specific web browser version)?

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PART TWO

RISK

You should perform a risk assessment during the early planning and initial concept phase of the investment's life-cycle, develop a risk-adjusted life-cycle cost estimate and a plan to eliminate, mitigate or manage risk, and be actively managing risk throughout the investment's life-cycle.

Answer the following questions to describe how you are managing investment risks.

1. Does the investment have a Risk Management Plan?

yes

1.a. If yes, what is the date of the plan?

2006-05-25

1.b. Has the Risk Management Plan been significantly changed since last year's submission to OMB?

no

3. Briefly describe how investment risks are reflected in the life cycle cost estimate and investment schedule: (O&M investments do NOT need to answer.)

The eRA cost estimates include provision for the risk level of individual projects, and the individual projects are rolled up to calculate the total cost for the eRA Program. The project schedules also include time to allow for schedule delays when risks materialize.

COST & SCHEDULE

Does the earned value management system meet the criteria in ANSI/EIA Standard 748?

yes

2.a. What is the Planned Value (PV)?

190.847

2.b. What is the Earned Value (EV)?

189.126

2.c. What is the actual cost of work performed (AC)?

188.247

What costs are included in the reported Cost/Schedule Performance information?

Contractor and Government

2.e. As of date:

2006-12-31

3. What is the calculated Schedule Performance Index (SPI= EV/PV)?

0.99

4. What is the schedule variance (SV = EV-PV)?

-1.721

5. What is the calculated Cost Performance Index (CPI = EV/AC)?

1
6. What is the cost variance (CV = EV-AC)?
0.879
7. Is the CV or SV greater than 10%?
no
7.c. If yes, what corrective actions are being taken?
No corrective action appears to be necessary
7.d. What is most current Estimate at Completion?
314.404
8. Have any significant changes been made to the baseline during the past fiscal year?
no